

## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

	2005/2006		2006/2007		2007/2008		2008/2009		2008/2009		2008/2009		2009/2010		2010/2011		2011/2012				WEEK 4		WEEK 9		WEEK 14		WEEK 18		WEEK 22		WEEK 26		WEEK 31		WEEK 35		WEEK 39		WEEK 43		WEEK 49		WEEK 53	
	REVENUE		Audited Actuals	Audited Actuals	Audited Actuals	Budget	Adjustments	Full Year	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget							
VOTE 4 - BUDGET & TREASURY OFFICE	-11,859,547	-15,090,607	-46,953,113	-53,661,211	-54,356,865	-54,356,865	-57,169,578	-61,591,503	-66,070,997	Monthly Targets	-57,169,578	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-4,764,132	-57,169,578										
BUDGET PLANNING & IMPLEMENTATION	GFS 1	-24,597	-119,095	-602,093	-952,345	-889,300	-889,300	-1,021,404	-1,092,903	-1,169,407	Monthly Targets	-1,021,404	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-85,117	-1,021,404								
GRANT - CONDITIONAL	REV SOURCE	-	-	-	-	-550,000	-	-	-	-	Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-									
REVENUE - INTEREST & PENALTIES	REV SOURCE	-	-	-	-	-5,022	-	-38,000	-38,000	-	Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										
REVENUE - INTEREST LOAN - GOLF C	REV SOURCE	-	-	-	-	-	-	-1,300	-1,300	-1,404	-1,503	-1,609	Monthly Targets	-1,404	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117	-117					
REVENUE - DIS/RE-CONNECTION FEES	REV SOURCE	-	-	-	-	-44,786	-19,488	-100,000	-100,000	-150,000	-160,500	-171,735	Monthly Targets	-150,000	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-12,500	-150,000							
REVENUE - BANK & INVESTMENT INT	REV SOURCE	-	-	-	-	-365,656	-253,257	-550,000	-550,000	-650,000	-695,500	-744,185	Monthly Targets	-650,000	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-54,167	-650,000							
STORE CHARGES	REV SOURCE	-24,597	-119,095	-186,629	-129,600	-200,000	-200,000	-220,000	-235,400	-251,878	Monthly Targets	-220,000	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-18,333	-220,000										
FINANCIAL MANAGEMENT & REPORTING	GFS 2	-5,814,099	-10,803,842	-16,927,165	-14,979,350	-15,722,350	-15,722,350	-19,451,369	-21,233,018	-22,887,416	Monthly Targets	-19,451,369	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947	-1,620,947									
GRANT - MUNICIPAL SYSTEMS IMPROVEMENT	REV SOURCE	-	-	-	-	-735,000	-735,000	-735,000	-735,000	-750,000	-790,000	-835,000	Monthly Targets	-735,000	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-61,250	-735,000						
GRANT - EQUITABLE SHARE	REV SOURCE	-5,530,599	-10,303,842	-3,829,831	-13,994,350	-14,737,350	-14,737,350	-17,966,369	-19,483,018	-20,847,416	Monthly Targets	-17,966,369	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197	-1,497,197							
GRANT - FINANCE MANAGEMENT	REV SOURCE	-283,500	-500,000	-	-	-250,000	-250,000	-250,000	-750,000	-1,000,000	-1,250,000	Monthly Targets	-750,000	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-750,000							
GRANT - CONDITIONAL	REV SOURCE	-	-	-	-	-	-	-	-	-	Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										
REVENUE - INTEREST & PENALTIES	REV SOURCE	-	-	-	-	-997,334	-	-	-	-	Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										
REVENUE - LG SUPPORT GRANT - C	REV SOURCE	-	-	-	-	-12,100,000	-	-	-	-	Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										
REVENUE & DEBTORS MANAGEMENT	GFS 3	-6,020,851	-4,167,670	-29,320,590	-37,477,189	-37,745,215	-37,745,215	-36,696,805	-39,265,582	-42,014,174	Monthly Targets	-36,696,805	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067	-3,058,067									
REVENUE - PROPERTY RATES	REV SOURCE	-3,010,200	-3,171,274	-29,042,088	-32,045,189	-32,045,189	-32,045,189	-34,608,805	-37,031,422	-39,623,622	Monthly Targets	-34,608,805	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-2,884,067	-34,608,805								
REVENUE - PROPERTY RATES PENALTY	REV SOURCE	-	-	-	-	-	-	-	-	-	Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										
GRANT - CONDITIONAL	REV SOURCE	-	-	-	-	-	-	-	-	-	Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										
REVENUE - INTEREST & PENALTIES	REV SOURCE	-451	-990,887	-278,502	-1,344,000	-1,359,699	-1,359,699	-1,888,000	-2,020,160	-2,161,572	Monthly Targets	-1,888,000	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-157,333	-1,888,000							
REVENUE - GENERAL	REV SOURCE	-3,010,200	-5,509	-	-4,088,000	-4,340,327	-4,340,327	-200,000	-214,000	-228,980	Monthly Targets	-200,000	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-16,667	-200,000										
ASSET MANAGEMENT	GFS 4	-	-	-	-	-	-	-	-	-	Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										
GRANT - CONDITIONAL	REV SOURCE	-	-	-	-	-	-	-	-	-	Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										
FINANCE GOVERNANCE	GFS	-	-	-	-	-103,265	-252,327	-	-	-	Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-										



Category	Sub-Category	Line Item	Performance Indicators %																						
			Monthly Targets			Actual			Performance Indicators %																
			1	2	3	4	5	6	7	8	9	10	11	12											
CONFERENCE FEES		-	1,825	5,800	6,480	16,480	16,480	20,000	21,400	22,898	Monthly Targets	20,000	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	20,000	
CONSUMABLES & FIRST AID		LINE ITEM	4,845	22,850	2,868	4,916	6,000	6,000	15,000	16,050	17,174	Monthly Targets	15,000	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	15,000
DISCONNECTION/RE-CONNECTION F		LINE ITEM	173,371	58,230	6,750	10,935	98,482	98,482	10,000	10,700	11,449	Monthly Targets	10,000	833	833	833	833	833	833	833	833	833	833	833	10,000
MUNICIPAL SERVICES		LINE ITEM	28,867	40,981	-	47,249	37,249	37,249	32,000	34,240	36,637	Monthly Targets	32,000	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	32,000
ENTERTAINMENT		LINE ITEM	3,740	908	353	469	469	469	5,000	5,350	5,725	Monthly Targets	5,000	417	417	417	417	417	417	417	417	417	417	417	5,000
INSURANCE		LINE ITEM	6,376	1,942	468,625	396,360	346,360	346,360	374,069	400,254	428,272	Monthly Targets	374,069	31,172	31,172	31,172	31,172	31,172	31,172	31,172	31,172	31,172	31,172	31,172	374,069
INTEREST IN DEPARTMENT		LINE ITEM	-	-	-	-	-	-	-	-	-	Monthly Targets	-	Actual	Performance Indicators %										
LEGAL COSTS - DEBT COLLECTION		LINE ITEM	855,504	345,045	18,634	6,480	26,480	26,480	30,000	32,100	34,347	Monthly Targets	30,000	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000
RENT - EQUIPMENT		LINE ITEM	223,433	628,665	228,615	237,600	217,600	217,600	150,000	160,500	171,735	Monthly Targets	150,000	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	150,000
SKILLS DEVELOPMENT LEVY		LINE ITEM	26,676	27,722	28,260	38,927	38,927	38,927	46,396	49,644	53,120	Monthly Targets	46,396	3,866	3,866	3,866	3,866	3,866	3,866	3,866	3,866	3,866	3,866	3,866	46,396
LEVIES - OTHER		LINE ITEM	162,286	9,938	107,417	378,000	378,000	378,000	350,000	374,500	400,715	Monthly Targets	350,000	29,167	29,167	29,167	29,167	29,167	29,167	29,167	29,167	29,167	29,167	29,167	350,000
TELEPHONE & FAX		LINE ITEM	45,938	210,507	174,019	378,000	286,137	286,137	250,000	267,500	286,225	Monthly Targets	250,000	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	250,000
TRAINING		LINE ITEM	4,213	2,101	2,018	3,469	3,469	3,469	25,000	26,750	28,623	Monthly Targets	25,000	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	25,000
TRANSPORT & DELIVERY COST		LINE ITEM	-	20,206	25,696	10,800	30,000	30,000	35,000	37,450	40,072	Monthly Targets	35,000	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	35,000
SUBSISTENCE & TRAVELLING		LINE ITEM	45,426	13,769	28,125	15,763	65,000	65,000	80,000	85,600	91,592	Monthly Targets	80,000	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,667	80,000
SECURITY SERVICES		LINE ITEM	29,938	36,040	104,062	110,160	110,160	110,160	150,000	160,500	171,735	Monthly Targets	150,000	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	150,000
DEPRECIATION		LINE ITEM	-	-	-	540,000	700,000	700,000	756,000	808,920	865,545	Monthly Targets	756,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	756,000
LOSS ON SALES		LINE ITEM	-	-	-	-	-	-	-	-	-	Monthly Targets	-	Actual	Performance Indicators %										
PROTECTIVE CLOTHING		LINE ITEM	2,378	3,575	2,726	4,860	4,860	4,860	15,000	16,050	17,174	Monthly Targets	15,000	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	15,000
FUEL		LINE ITEM	-	11,689	36,051	32,400	32,400	32,400	59,023	63,155	67,576	Monthly Targets	59,023	4,919	4,919	4,919	4,919	4,919	4,919	4,919	4,919	4,919	4,919	4,919	59,023
LICENSES		LINE ITEM	-	859	207	120,000	270,000	270,000	317,600	339,832	363,621	Monthly Targets	317,600	26,467	26,467	26,467	26,467	26,467	26,467	26,467	26,467	26,467	26,467	26,467	317,600
INTEREST - CREDITORS LATE PAYME		LINE ITEM	-	345,997	152,936	-	-	-	-	-	-	Monthly Targets	-	Actual	Performance Indicators %										
INSURANCE - EXCESS		LINE ITEM	-	-	750	2,160	2,160	2,160	3,000	3,210	3,435	Monthly Targets	3,000	250	250	250	250	250	250	250	250	250	250	250	3,000
PROVISION - BAD DEBTS		LINE ITEM	434,819	5,037,128	2,376,061	1,080,000	2,007,981	2,007,981	1,166,400	1,248,048	1,335,412	Monthly Targets	1,166,400	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	1,166,400
PROVISION - LEAVE PAYOUT		LINE ITEM	962,213	495,318	565,752	108,000	450,370	450,370	650,000	695,500	744,185	Monthly Targets	695,500	54,167	54,167	54,167	54,167	54,167	54,167	54,167	54,167	54,167	54,167	54,167	695,500
PROVISION - OVERDRAFT		LINE ITEM	-	-	-	-	-	-	-	-	-	Monthly Targets	-	Actual	Performance Indicators %										
GRANT - FINANCE MANAGEMENT		LINE ITEM	-	-	-	250,000	250,000	250,000	750,000	1,000,000	1,250,000	Monthly Targets	750,000	62,500	62,500	62,500	62,500	62,500	62,500	62,500	62,500	62,500	62,500	62,500	750,000
GRANT - MUNICIPAL SYSTEMS IMPROV		LINE ITEM	-	-	-	-	-	-	735,000	750,000	790,000	Monthly Targets	750,000	61,250	61,250	61,250	61,250	61,250	61,250	61,250	61,250	61,250	61,250	61,250	750,000







		Performance Indicators %																										
		Monthly Targets			Actual			Performance Indicators %			Monthly Targets			Actual			Performance Indicators %			Monthly Targets			Actual			Performance Indicators %		
FINANCE GOVERNANCE	GFS 5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
** EMPLOYEE-RELATED EXPENDITURE	STD ITEM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
	LINE ITEM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
** ADMINISTRATIVE EXPENDITURE	STD ITEM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
INTEREST IN DEPARTMENT	LINE ITEM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
DEPRECIATION	LINE ITEM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
LOSS ON SALES	LINE ITEM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
** REPAIRS & MAINTENANCE	STD ITEM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
	LINE ITEM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
** TRANSFER PAYMENTS	STD ITEM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
INTEREST - BANK OVERDRAFT	LINE ITEM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
** CAPITAL EXPENDITURE	STD ITEM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
	LINE ITEM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		

CAPITAL EXPENDITURE	2005/2006 2006/2007 2007/2008 2008/2009 2008/2009 2008/2009 2009/2010 2010/2011 2011/2012												WEEK 4 WEEK 9 WEEK 14 WEEK 18 WEEK 22 WEEK 26 WEEK 31 WEEK 35 WEEK 39 WEEK 43 WEEK 49 WEEK 53																	
	Audited Audited Audited Budget Adjustments Full Year			Budget Budget																										
	Actuals Actuals Actuals																													
VOTE 4 - BUDGET & TREASURY OFFICE	15,053	29,349	104,607	1,525,036	925,036	925,036	281,910	1,292,880	1,383,383	Monthly Targets	281,910	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	281,910	
BUDGET PLANNING & IMPLEMENTATION	GFS 1	15,053	29,349	104,607	1,525,036	925,036	925,036	281,910	1,292,880	1,383,383	Monthly Targets	281,910	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	281,910	
** CAPITAL EXPENDITURE	STD ITEM	15,053	29,349	104,607	1,525,036	925,036	925,036	281,910	1,292,880	1,383,383	Monthly Targets	281,910	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	281,910	
BUILDINGS & PROPERTIES	LINE ITEM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
EQUIPMENT	LINE ITEM	15,053	13,094	76,531	916,396	316,396	316,396	281,910	1,118,390	1,196,678	Monthly Targets	281,910	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	23,493	281,910	
VEHICLES	LINE ITEM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
INVENTORY ITEMS	LINE ITEM	-	16,255	28,076	608,640	608,640	608,640	-	174,490	186,705	Monthly Targets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
FINANCIAL MANAGEMENT & REPC	GFS 2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	

